Economic Development

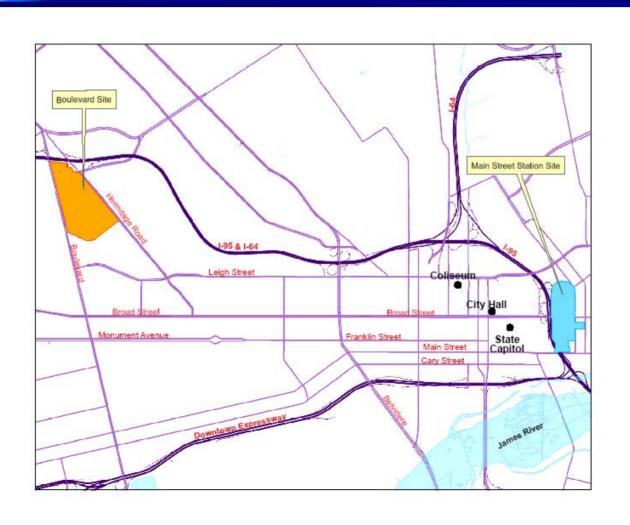
The Boulevard Site

Main St. Station - Shockoe Bottom

Table of Contents:

- Introduction
- Economic Development Opportunity Overview & Boulevard Overview:
 - Mr. Carthan Currin, Director, Economic Development
- Main St. Station RFP Process:
 Ms. Jeannie Welliver, Economic Development
- Developer Presentation:
 Mr. Paul Kreckman, V.P., Highwoods Properties
- Next Steps

Aerial of Both Sites



Aerial of Boulevard Site:



Opportunities:

- 60+ Acres: the largest contiguous undeveloped property in the city
- High visibility from I-95/I-64 and direct access to the interstate system
- Major Link Districts and Neighborhoods: South of the James, Byrd Park, The Fan, The Museum District, Monument Ave., Northside
- Strength of Immediate Market/Demographics

Challenges:

Relocation of existing facilities and operations:

- Diamond
- Arthur Ashe Sports Center
- VCU/Sports Backers Stadium
- City Operation and Maintenance Facilities

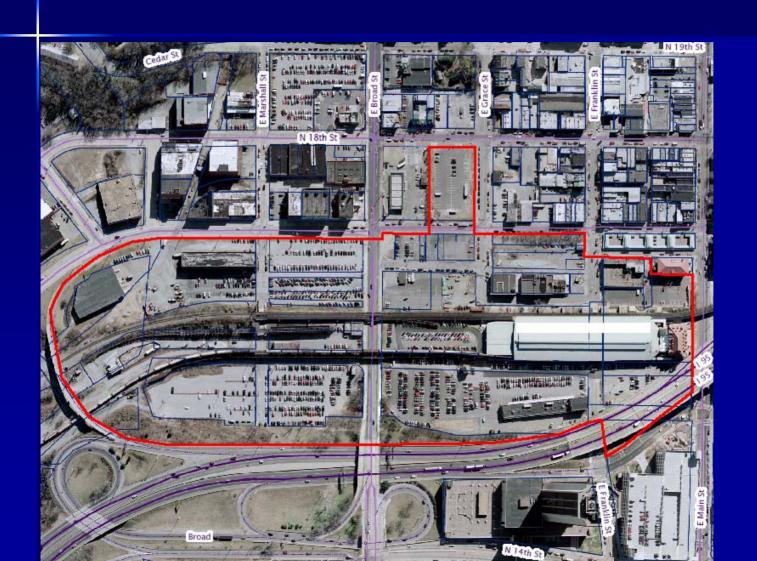
RFQ/RFP Process: To attract interested developers

- 2007 City hired Staubach/JLL to assist them with the the Boulevard site and various real estate redevelopments
- 2007 Staubach met with various Boulevard stakeholders to understand issues, concerns and desires for the site
- 2008, January, City advertises and distributes over 100 RFQ's to the development community

RFQ/RFP Process:

- 2008, March: Six Development Teams Submitted Interest
- 2008, April: When Interviewed and asked,
 "Would you include Baseball on the Boulevard?"
 All six development teams said:
 "A different location would be better for baseball."
- 2008, June: Economic Research Associates commissioned to analyze the comparative economic issues surrounding various baseball locations
- 2008, October: Master Developer Selected: Highwoods Associate Developers: Robert C. Bobb & Armada Hoffler

Aerial of Main St. Station:



Opportunities:

- Shockoe: potential for a true mixed-use community and the fastest growing census tract in the city
- 22+ Acres: the largest contiguous undeveloped property in Downtown
- The station will serve as the primary gateway to the region as the primary multimodal transportation center including the hub for the state rail system
- High visibility from I-95 and direct access to the interstate system

Challenges:

- Storm water management
- Integration of new development within an existing community
- Location of existing large scale utility infrastructure just below grade

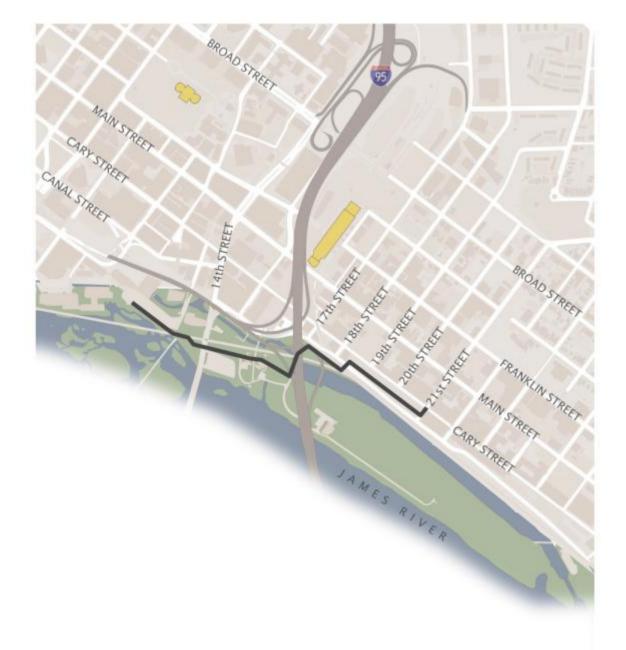
Multimodal Transportation Development and the Goals of the RFP:

- Deliver a Multimodal Transportation Center, an obligation to the \$61 mil in Federal and State funding
- Expand the modes of transportation offered at the Main St. Station, lessen the reliance on the automobile, GREEN solutions
- Create a TOD, Transit Oriented Development, surrounding the Main St. Station through a Joint Development Relationship with private capital

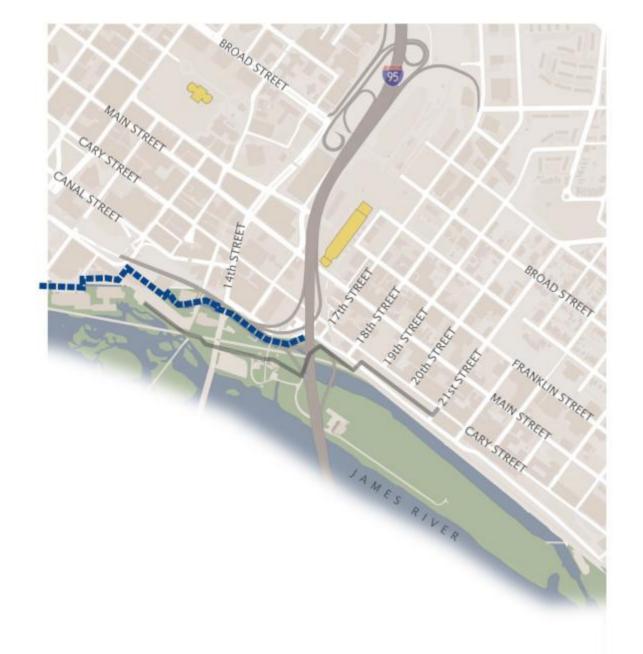
Flood Plain Map

City of Richmond, VA Geographic Information Systems Zone X Zone X Zone X Note: This is a representative map for illustration only created by overlaying the City Assessor's boundary parcel layer information, and the 2001 old 100 year & 500 year flood plain lines on to the FEMA Flood insurance Rate Map (FIRM), (The newly proposed the FEMA Flood Insurance Rate Map (FIRM), (The newly proposed 100 year & 500 year lines are represented on FIRM map as "15, Annual Chance Flood Nazard" [Includes Zone AE] and "32, Annual Chance Flood Nazard" respectively). The exact location of a parcel boundary, specific condour, or specific selevation of a parcel boundary, specific condour, or specific selevation would need to be confirmed by the parcel covers" surveyor. MUST REFER TO FIRM MAP "NOTES TO USERS" surveyor. MUST REFER TO FIRM MAP "NOTES TO USERS" and "LEGIENO" FOR COLOR CODE IDENTIFICATION. Zone AE Zone Roads **Building Footprints** Old 500 Year Flood Plain Old 100 Year Flood Plain Parcels Prop. Flood Areas By FEMA Zone AE: Floodway Areas (100 yr FLD) Zone A: 1 % Annu. Chance Flood (100 yr FLD) Zone A99: 1 % Annu. Chance Flood (100 yr FLD) Zone X: 0.2 % Annu. Chance Flood (500 yr FLD) Zone X: Outside 0.2 % Annu. Chance Flood Zone AE Location Reference Zone AE Zone X Zone X Zone AE Zone X Zone AE Zone X Zone X Map proved by campbeve on 2008-07-16. 1 inch equals 800 feet

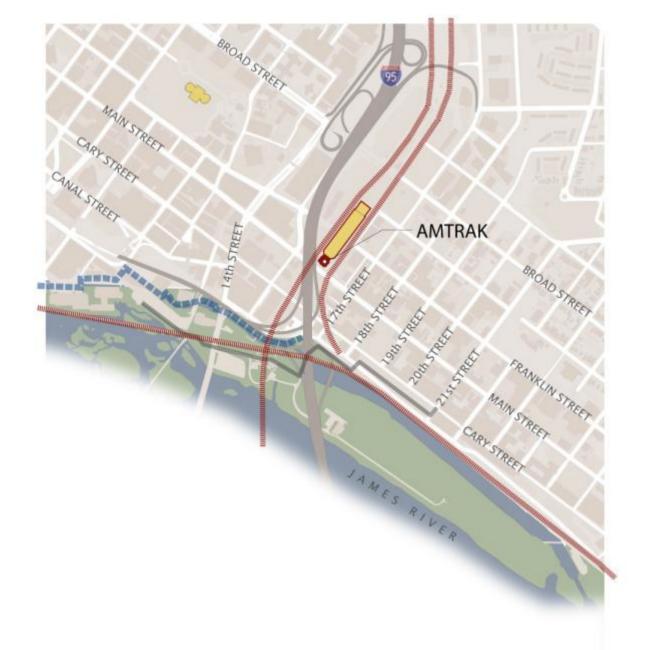
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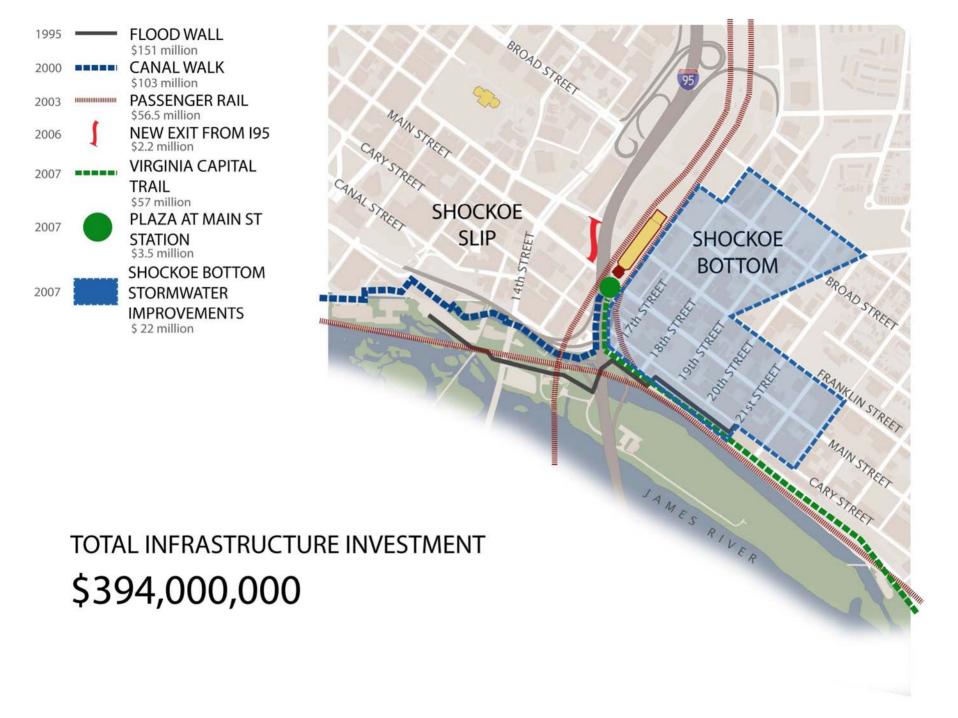


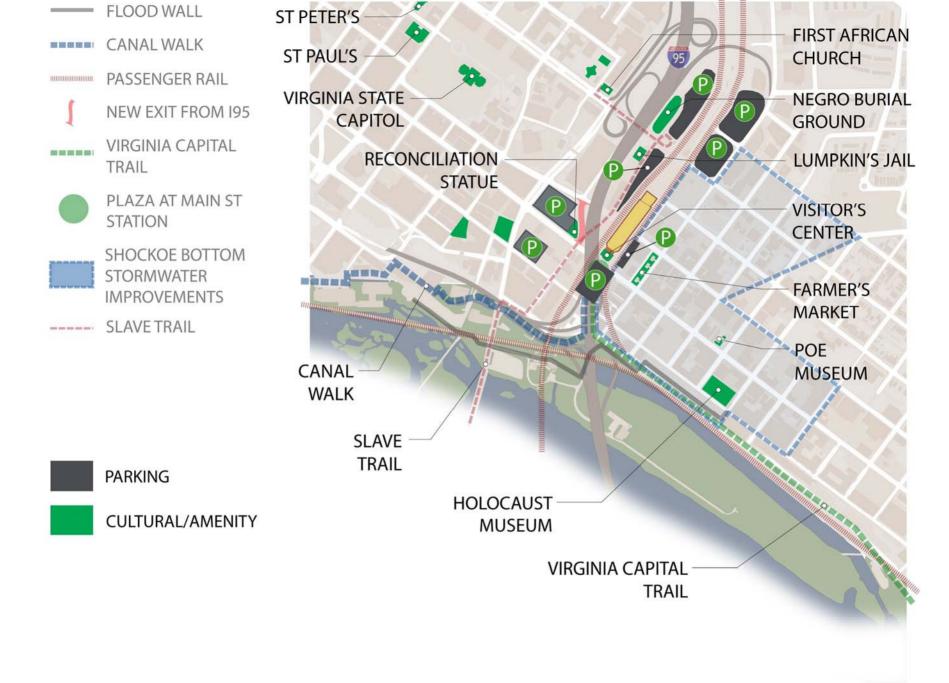












Current Status



Current Status



RFP Process: 2007

- August: RFP Advertised
- August: FEMA expanded 100 yr floodplain map, complicating development opportunities at the site
- October: RFP Responses Due Ballpark concept included within Highwoods proposal as an option

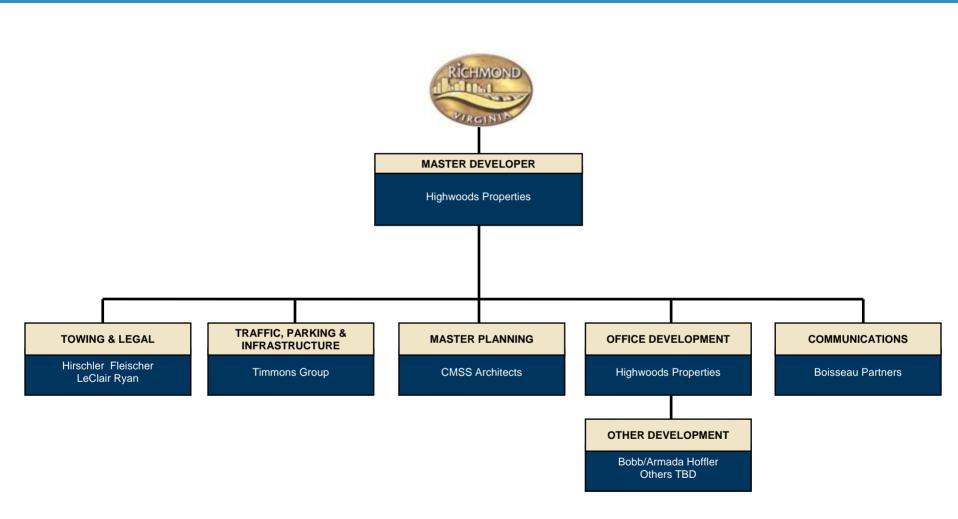
RFP Process: 2008

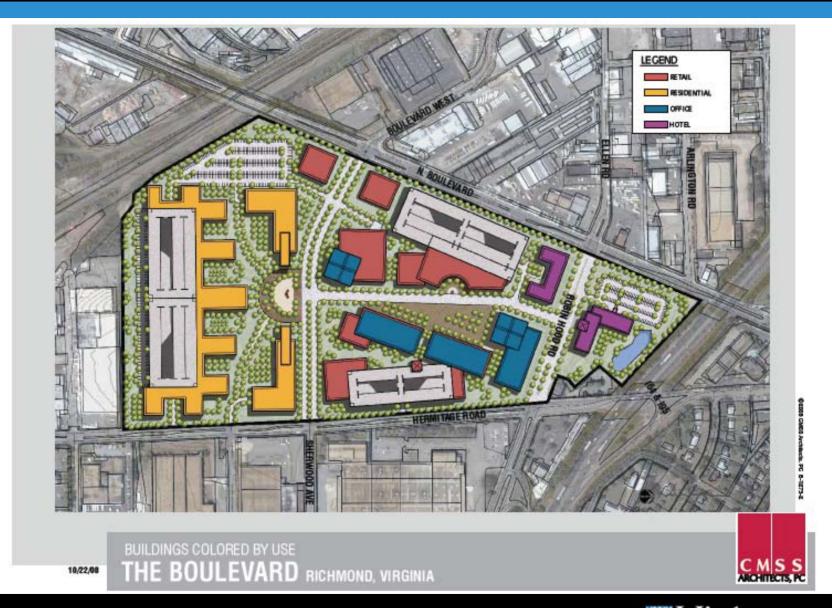
- January and again in May: Developers Interviewed
- January: Boulevard RFP underway to consider its highest and best use
- October: Highwoods is selected as the master developer











Uses

- A conference center hotel with 180 rooms initially, expandable to 225, between Robin Hood Road and I-95/64
- 600,000 s/f of office space in three distinctive four- to five-story buildings with the opportunity for an iconic building of six- to eight-stories
- Four parking decks for office/retail use during day, resident use at night
- Retail uses on the ground floors of the office buildings; residential condos may be built above offices if demand warrants
- 250,000 s/f of convenience retail space including a supermarket and a drug store, general retail (no big box stores) and restaurants focused around a grand plaza in center of the site
- 450 condominiums—some atop retail buildings
- 400 apartments



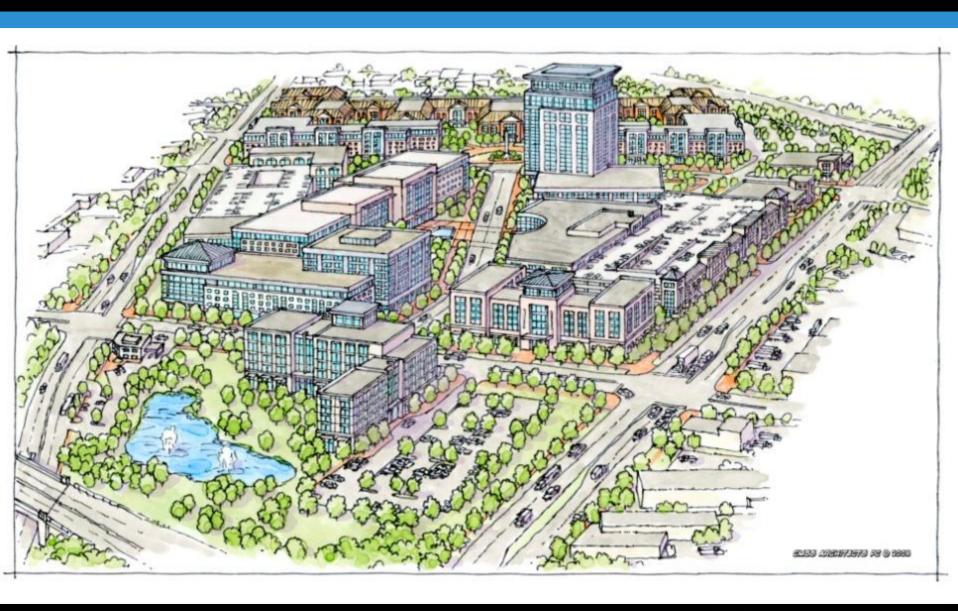
Table of Values

(Numbers in millions)				
	Private investment	Privately- generated†	Gov't	Total
Commercial development	\$366			\$336
4 parking decks		\$56		\$56
Infrastructure			?*	
	\$200	¢50	0 *	£400
	\$366	\$56	?*	\$422



^{*} The City's costs will largely consist of relocating existing City departmental facilities on the site and the Arthur Ashe Jr. Center.

Rendering







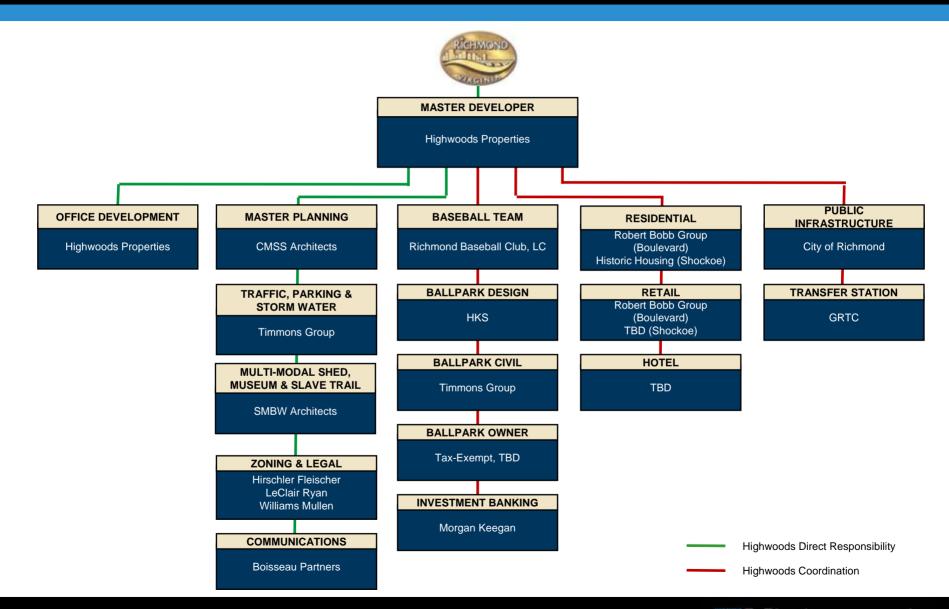




Shockoe Center

Team Structure

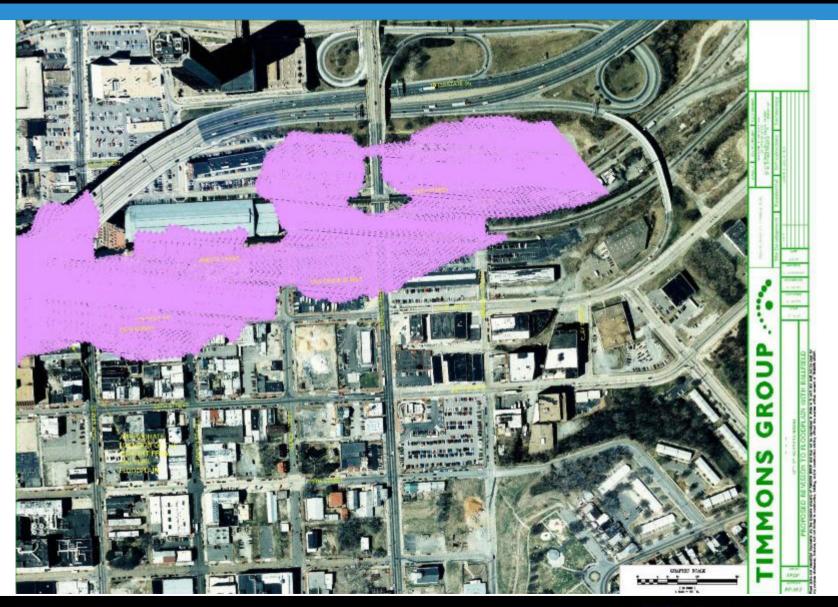
Boulevard Gateway and Shockoe Center





Flood Plain - Before

Shockoe Center

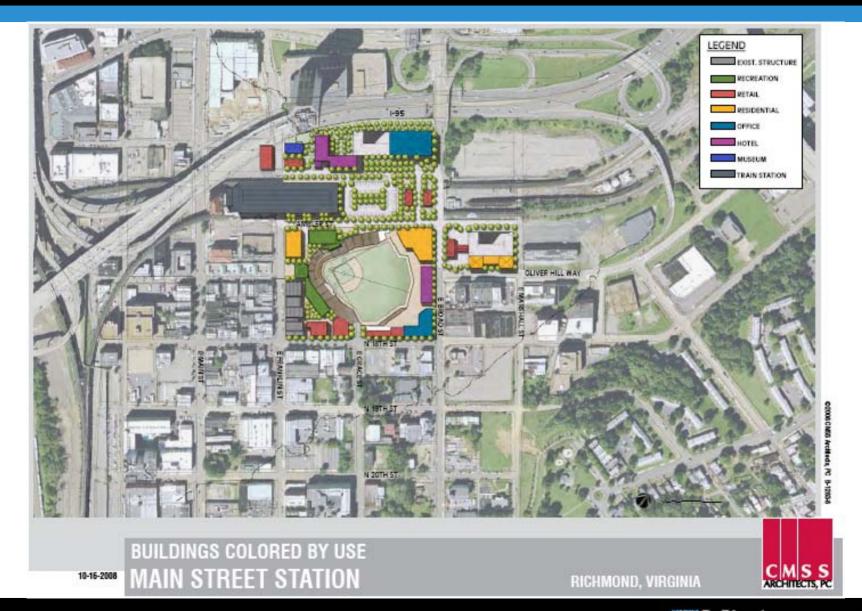


Flood Plain - After

Shockoe Center



Site Plan



- 200,000 s/f of Class A corporate headquarters-caliber office space
- 80,000 s/f of entertainment-oriented retail and restaurants
- 300 hotel rooms (two hotels, one overlooking ballpark)
- 250 apartments (some overlooking ballpark)
- 60 condominiums (some may overlook ballpark)
- 2 parking decks, plus surface parking, and
- 1 \$60 million, 8,500-capacity ballpark



(Numbers in millions)				
	Private investment	Self - generated †	Public	Total
Commercial development	\$235			\$235
Ballpark	20*	40		60
Transfer center			45**	45
2 parking decks		15		15
Infrastructure		8***	8	
	\$255	\$55	\$ 53	\$363

[†] Taxes and fees generated solely within Shockoe Center



^{*} Historic federal and state tax credits from Train Shed restoration as part of Transfer Station project

^{**} Mostly federal and state transit grants to GRTC; minimal City matching funds

^{***} City, but may be non-City funds

ERA Final Project Report

Shockoe Center

		Scenario B		
	<u>Direct</u>	<u>Ripple</u>	<u>Total</u>	
One-Time Construction Impacts				
Spending (\$Million)	\$ 350.80	\$ 138.30	\$ 489.10	
Employment	3,107	1,157	4,264	
Payroll (\$Million)	\$ 132.50	\$ 52.30	\$ 184.80	
Annual Ongoing Economic Impacts				
Stadium Operations				
Spending (\$Million)	\$ 2.20	\$ 0.00	\$ 2.20	
Employment	48	7	55	
Payroll (\$Million)	\$ 1.10	\$ 0.20	\$ 1.30	
Associated Development				
Spending (\$Million)	\$ 195.20	\$ 46.20	\$ 241.40	
Employment	1,299	318	1,617	
Payroll (\$Million)	\$ 79.00	\$ 18.70	\$ 97.70	
Total Ongoing Impact				
Spending (\$Million)	\$ 197.40	\$ 46.60	\$ 244.00	
Employment	1,347	324	1,671	
Payroll (\$Million)	\$ 80.10	\$ 18.90	\$ 99.00	

Source: Chmura Economics & Analytics

Scenario B represents relocating the ballpark to Shockoe Bottom and redeveloping Boulevard area to its highest and best use.



Photo from Church Hill

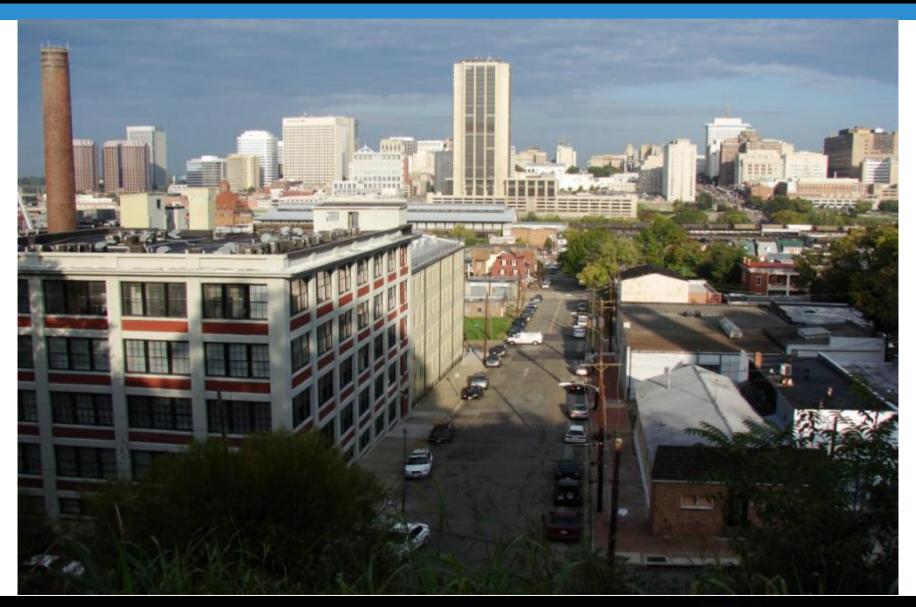




Photo from Jefferson Park



Proposed Cedar & Broad Development



Photo Courtesy of Church Hill People's News





Rendering with Cut Away



Photo of Broad Street





Broad Street View



Lumpkin's Jail Historical Site





Timetable

10/27/08	City announces award of Highwoods as Master Developer of the Shockoe Center and Boulevard Gateway projects with an initial Council briefing
10/28/08	Begin City Council and community vision presentations Begin negotiations with RMA and affected non-City partners Begin negotiating Letters of Intent (LOI)/Comprehensive Development Agreements on Shockoe Center & Boulevard Gateway projects
3/1/09	Execute LOI on Shockoe Center and Boulevard Gateway Acquire a ball team Begin ballpark design
5/1/09	Development Agreement on Shockoe Center and Boulevard Gateway to City Council Begin rezoning process
8/1/09	Complete rezoning process



- Close on ballpark bond issue
- Begin ballpark construction
- Begin 2010 baseball season at The Diamond
- Complete ballpark construction
- Complete other building construction
- Start first baseball season at Shockoe Center

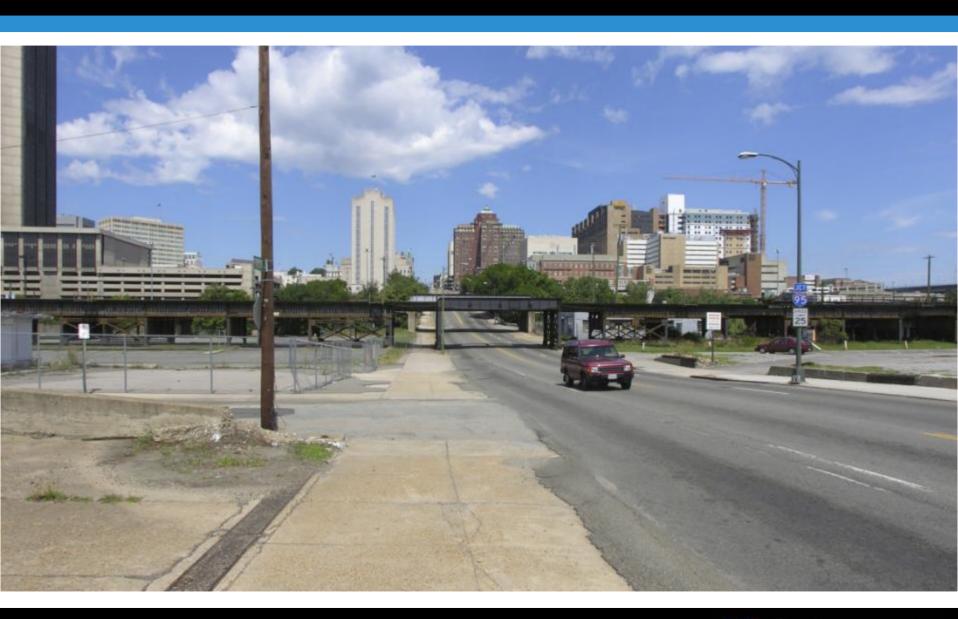


David White

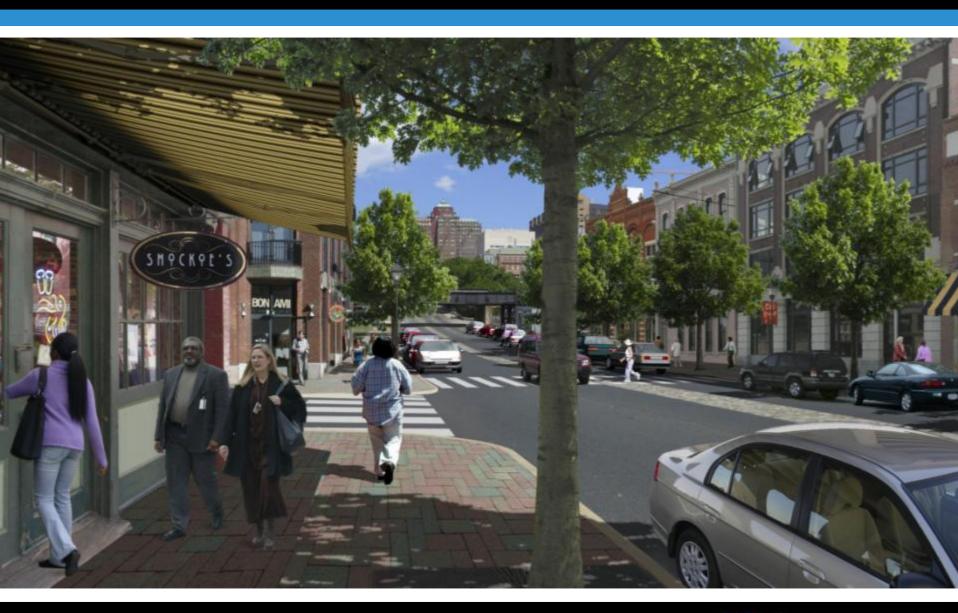




Broad Street

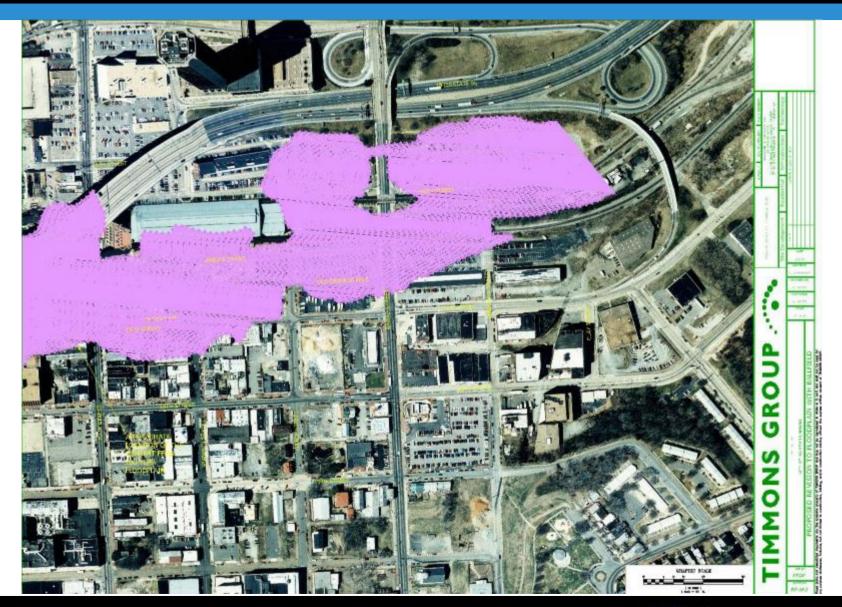




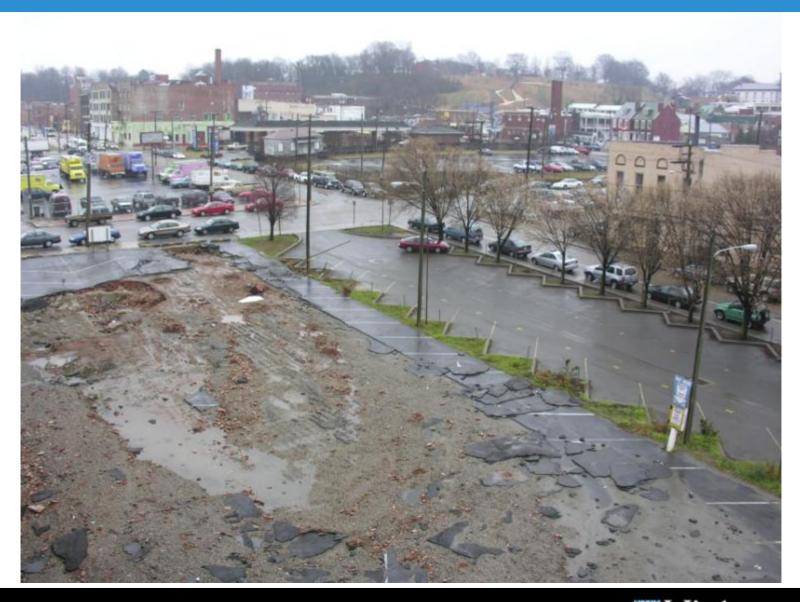


Broad Street View





Post-Flood Shockoe Bottom



Flood Plain - After





Main Parking Ingress and Egress



Red Lines show traffic ingress into decks, shaded in blue Orange lines show traffic egress from decks

